

T R A N S F O R M A T I O N



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Photo credit: Save the Children



Photo credit: Save the Children



Photo credit: Alessandro Pavone/Save the Children



A MESSAGE FROM THE PRESIDENT AND CEO



Photo credit: Save the Children

It is an honour for me to work for Save the Children, as I have for the last 26 years. From the time I was a teenager I committed to work with those most vulnerable to build a better tomorrow. I am privileged to work in an environment where I am surrounded by like-minded colleagues who share these goals. I also get to interact with children around the globe who are working to make the world a better place. Everyone who is a part of Save the Children community has an important role to play, and inspires me in a different way.

As I reflect back on all that we achieved in 2015, it's clear to me that we're at a transformational time for both Save the Children and the world overall. Four years into the horrific crisis in Syria, it was the photo of Alan Kurdi that finally transformed public reaction and ignited public outcry about the impact this conflict is having on Syrian families and children. Transformation of another sort happened in Nepal, as the country suffered its worst earthquakes in more than 70 years and we moved to help the Nepalese people begin the long process of healing and recovery.

Our Indigenous Programs also experienced a transformation in 2015, as we finalized our Relationship Framework, the document that will form the foundation of all Indigenous Programming we deliver in the future. I am excited about the growth our Indigenous Programs will see in the coming years.

I want to conclude by saying thank you for being part of the Save the Children family. We are all connected by deeply held beliefs that children deserve a world in which they are free from violence, persecution and exploitation; a world where every child attains the right to survival, protection, development and participation. I'm honoured to be part of that community, and honoured to share these beliefs and our endeavours with you.



Photo credit: Linda Forsell



INTERNATIONAL PROGRAMS

Early in 2016 we'll be launching a new global campaign, one that will bring together all the Save the Children members to speak with one, unified voice.



Photo Credit: Allan Gichigi/Save the Children



Photo Credit: Mark Kaye/Save the Children



Photo credit: Jonathan Hyams/Save the Children

LOOKING AHEAD TO 2016

Next year is poised to be a significant one for Save the Children. Early in the year we'll be launching a new global campaign, one that will bring together all the Save the Children members to speak with one, unified voice. While nothing will shift our overarching goal of transforming the way the world treats children, this new campaign will sharpen our focus and have us truly working to reach the poorest and most vulnerable children.

We will start field work in 2016 for an exciting new project – Born On Time – which will not only transform the lives of the people involved, but it will transform the way Save the Children and other NGOs work. Born On Time's focus is the prevention of pre-term birth – still a serious health risk to mothers and the number-one cause of death in children under the age of five. Born On Time is a consortium project, meaning Save the Children has joined forces with World Vision and Plan Canada, with each

NGO delivering the same project in a different country – in this case Bangladesh, Ethiopia and Mali. Born On Time is also a public-private partnership, meaning the project has received funding from both a private donor (Johnson & Johnson), and a public funder (the Government of Canada). Partnerships are the backbone of Save the Children and in today's increasingly competitive market, transforming the way we work and type of partnerships we have is essential for continued success.

In 2016 we will also be looking to increase our focus on Ethiopia. A country that has made so many important developments and really transformed itself in the last decade, Ethiopia is now facing the worst drought in 50 years. Without international assistance, the country faces a very real risk of losing some of the important gains it has made, and it is the children of Ethiopia who will pay this price.

Concluding in 2016 will be our Child and Early Forced Marriage (CEFM) initiative in Somaliland. An exciting project centred around gender equality, this project aimed for enhanced governmental capacity to develop and enforce frameworks that prevent early marriage. It also worked to empower girls and women, in partnership with boys and men, through the delivery of gender-sensitive training and services. Key to the success of the project was the leadership role that Women's Lobby Groups played to promote gender equality and address CEFM at the community level.

In addition to these and other projects, Save the Children will continue to respond to disasters, conflicts and crises as they arise, fulfilling our vision of a world where every child attains the right to survival, protection, development and participation.



SAVE THE CHILDREN'S SYRIA RESPONSE

Photo Credit: Pedro Armestre/Save the Children

Children and families who flee Syria often embark on perilous journeys and while on the move, boys and girls are extremely vulnerable. Millions of refugee families simply cannot access basic life-saving assistance such as food, shelter, education, and medical care due to their refugee status.

By the end of 2015, the unrelenting conflict in Syria will have killed an estimated 300,000 people, including close to 12,000 children, and has resulted in 4.29 million Syrian refugees. Over 51 per cent of these refugees are children. In addition to those forced to leave Syria, there are millions of Syrians still in the country – many also displaced from their homes – living in areas difficult to access with humanitarian aid, and millions of internally displaced people in hard to reach and besieged areas, all in desperate need of humanitarian assistance.

Children and families who flee Syria and other conflict-affected countries, flee out of fear for their lives. They often embark on perilous journeys and while on the move are extremely vulnerable. With thousands of refugees arriving in countries that are a gateway to the core of Europe, the local capacity of government authorities is being pushed to the breaking point in countries such as Jordan and Lebanon. Basic services are stretched to inadequacy as millions of people arrive having fled their homes only to find little in the way of comfort or support – sleeping in the open or in public spaces, suffering from exhaustion and malnutrition, all the while left highly vulnerable to exploitation and harm.

Children in these circumstances are especially vulnerable to abuse and trafficking, as families often have no adequate shelter and food is scarce in many places. The health needs are constant, since access to primary health care is severely limited, and conditions make children susceptible to disease.

An unfortunate reality for displaced and refugee families is the impact crises and disasters can have on children. The psychological recovery and long-term development of vulnerable boys and girls fleeing the Syrian crisis is in serious jeopardy due to a chronic lack of child protection funding, the spiralling numbers of refugees, and severely over-stretched resources in host countries. In Lebanon alone, a considerable portion of children have been out of school for at least three years, and in 2015, around 200,000 will still be without any form of education and are growing up lacking even basic numeracy and literacy skills.

In Lebanon alone, a considerable portion of children have been out of school for at least three years, and hundreds of thousands are growing up lacking even basic literacy and numeracy skills.



Photo Credit: Pedro Armestre/Save the Children



Photo Credit: Pedro Armestre/Save the Children



Photo Credit: Nour Wahid/Save the Children



Photo Credit: Anna Pantelia/Save the Children



Photo Credit: Anna Pantelia/Save the Children



Photo Credit: Anna Pantelia/Save the Children



Photo Credit: Hannah Maule-Finchi/Save the Children

“We risk losing a whole generation of young Syrians - the same generation that will have to rebuild Syria once the conflict is finally over. Hundreds of thousands of children are missing years of education as the school systems in neighbouring countries are bursting at the seams and need much greater support,” says Patricia Erb, President & CEO of Save the Children Canada.

Millions of refugee families simply cannot access basic life-saving assistance such as food, shelter, and medical care and due to their refugee status, are unable to work legally and are reliant on government and humanitarian assistance. In addition to the obvious psychological damage caused by witnessing traumatic events and extreme violence, there are a myriad of secondary daily causes of psychological and social damage once a displaced child arrives in a new community.

For children in particular, being out of school for months or years, dealing with the acute

tension and anxiety at home, as well as being separated from friends and relatives, daily discrimination, child labour, early marriage, and living in insecure, poor parts of cities or towns, has a serious and profound impact on their mental and physical health.

“We risk losing a whole generation of young Syrians – the same generation that will have to rebuild Syria once the conflict is finally over. With adults and youth unable to earn a living, families are struggling to provide food and shelter. Hundreds of thousands of children are missing years of education as the school systems

in neighbouring countries are bursting at the seams and need much greater support,” says Patricia Erb, President and CEO of Save the Children Canada.

The situation in Syria is dire. But we work to bring hope to the boys and girls impacted by this conflict. Save the Children has been responding to crises around the world for almost 100 years, and has been working in the region for decades. Providing safety, comfort and support for refugee boys and girls and their families is transformative, and Save the Children is mounting a robust response to the crisis both in Syria and all its

As of September 2015, Save the Children has reached over two million children with critical, life-saving services in Syria, as well as in Lebanon, Jordan, Iraq, Egypt and Turkey.

neighbouring countries. As the intensity of the crisis continues to increase, we at Save the Children recognize the need to intensify our efforts, as well as adapt them to changing needs.

As of September 2015, Save the Children has reached over two million children with critical services in Syria, as well as in Lebanon, Jordan, Iraq, Egypt and Turkey – but the needs are increasing. The international community must agree to a new deal for Syria’s refugees, if it is serious about tackling the largest humanitarian crisis since World War II.

Next year will see the five year anniversary of the Syria crisis, and it is the children of Syria who are paying the price for this too-long conflict. Save the Children will continue to be present in countries boys and girls are fleeing, along the routes they are taking, and in their destination countries. We ensure children are protected wherever possible. Life as a refugee child is unimaginably difficult, so we will continue working to ensure basic rights such as access to education and health care are provided for all children, no matter what their circumstances.



NEPAL

EARTHQUAKE

Six year old Siddhartha looks out from his classroom which is situated in the temporary learning centre Save the Children has established after his school collapsed in the earthquakes. Save the Children has supported the government-run primary school to open again and reinstate its classes by training teachers and providing the school with teaching materials.

Photo Credit: Sandy Maroun/Save the Children

The Nepal earthquakes damaged more than 250,000 homes, and destroyed close to 500,000. 3.2 million children were displaced. One million children lost their classrooms, and 90% of health care centres were destroyed.

On April 25, 2015, a magnitude 7.8 earthquake struck Nepal, centred a mere 80 kilometres away from the capital of Kathmandu, in the Gorkha District. The most devastating quake to hit the region since 1934, the country was still reeling from its impact when 17 days later, a second quake struck.

The impact of the quake was massive – more than 250,000 homes were damaged and close to 500,000 were destroyed. Close to 9,000 people died, and more than 22,000 were injured. 3.2 million children were displaced.

With the epicentre of the quake being the rugged and remote hilly areas of the country, access for aid was a pressing issue. Helicopters helped Save the Children reach remote central drop off points but in many cases this meant aid was still a distance of several hours of walking from its destination.

Shelter was an immediate critical need for the Nepali people. Nepal has yearly floods during the monsoon season, which occurs in the spring time, right after the earthquakes struck. Poor quality houses that were easily impacted by routine floods were devastated by the earthquakes.

Education was another urgent need, as one million children lost their classrooms. Medical facilities were also crucial, with 90% of health care centres destroyed by the quake.



Photo Credit: Save the Children



Photo Credit: Save the Children

By October, 2015, thanks to the generous support of our donors, we'd reached more than 250,000 children and established 30 outpatient clinics and 61 Child Friendly Spaces. But there is still so much more to do.



Photo Credit: Bijay Gajmer/Save the Children



Photo Credit: Sandy Maroun/Save the Children



Photo Credit: Save the Children

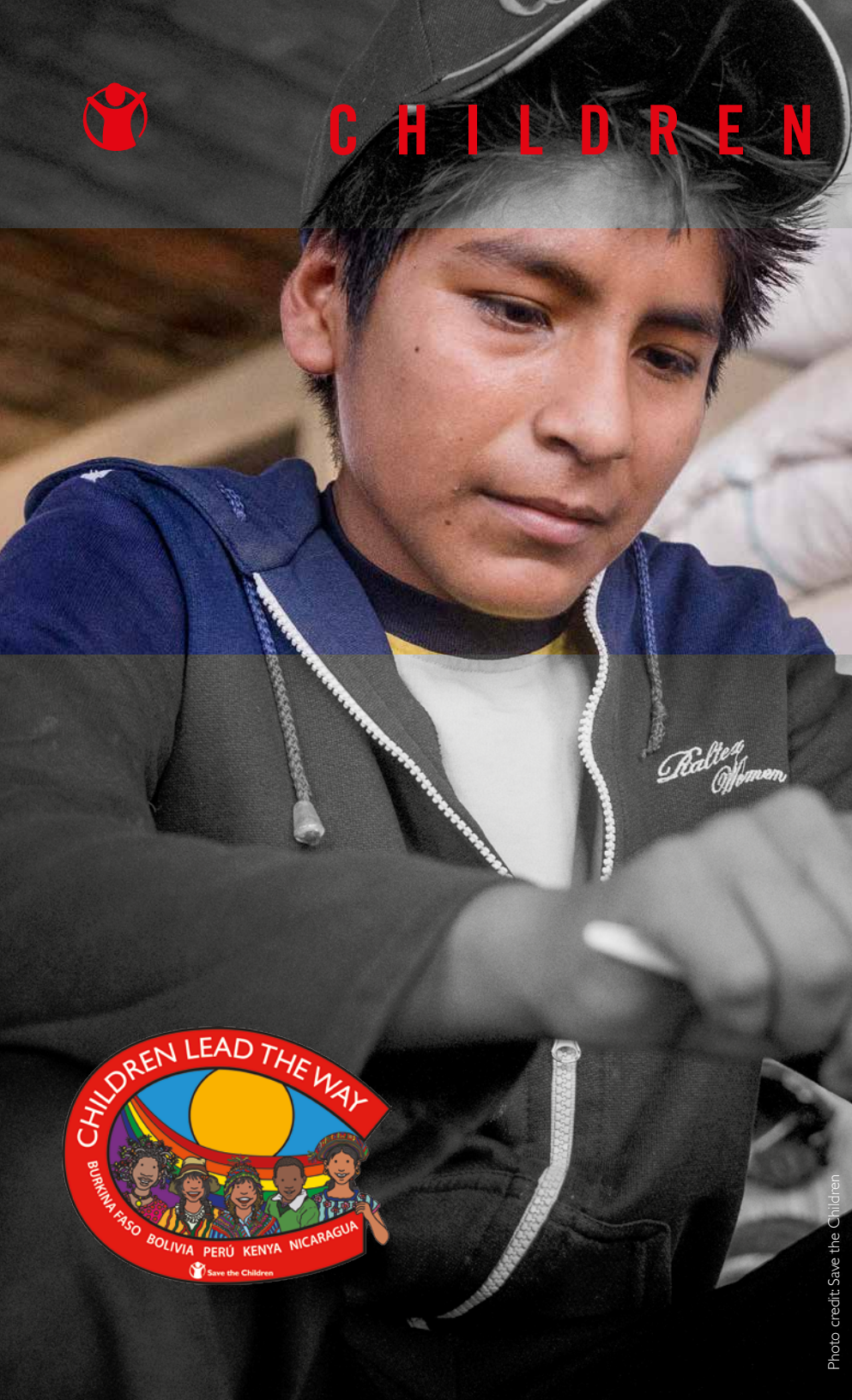


Photo credit: Save the Children

CHILDREN LEAD THE WAY

Save the Children's Response

Save the Children has been in Nepal since 1976. This long-term presence meant that we were able to spring into action quickly and utilize the supplies we had warehoused across the country. Within 24 hours after the initial quake we were active, despite continuous aftershocks still impacting the country. Save the Children's response included:

- Quickly bringing in over 500 metric tonnes of aid to reach hundreds of thousands of people with lifesaving shelter, food, water facilities and health services
- Distributing thousands of hygiene and kitchen kits, and cash vouchers
- Setting up and supporting temporary learning centres, so children could continue their education

- Providing hundreds of thousands of people with materials to build temporary shelters
- Establishing Child Friendly Spaces throughout Nepal, so that children had the space and support they needed to play and recover

Six Months of Progress

By October 2015, we had reached six months since the earthquake. Progress in Save the Children's emergency response and recovery had been made – 427,925 beneficiaries had been reached, 254,696 of whom were children. We had established 30 outpatient therapeutic programs, 61 Child Friendly Spaces and distributed over 60,000 tarps and shelter kits. But there was still much to do.

Working alongside other agencies, Save the Children conducted a child consultation process in October,

2015, asking 1,800 children what mattered most to them for their recovery. These boys and girls told us clearly that shelter was their number one concern – they were concerned about the insecurity of the temporary housing they were still living in. They also expressed a desire to return to school, and concern about access to safe and clean water, sanitation and medical supplies. We listened, and will incorporate their concerns into the next stages of our response.

The earthquakes left destruction and shattered lives in their wake. Save the Children is committed to working with the Nepali people, with a goal of providing relief and rehabilitation to over 2.8 million Nepali children and families until 2018. We will work alongside boys and girls and their communities, helping them transform their lives to reach new stages of stability and growth.



Photo Credit: Save the Children



Photo Credit: Save the Children



Photo Credit: Save the Children



Photo Credit: Save the Children



Photo Credit: Save the Children

Participation in Children Lead the Way has also supplied many of its participants with that most important of assets: a voice. Here, two CLW participants share their stores with us.

The results of the Children Lead the Way program truly speak for themselves. Across all five participating countries, we've seen an undeniable impact on the lives of working boys and girls.

Program impact: Kenya

- At the start of the program 41.6% of the boys and girls were not in school; by the end of the program 38.9% were either in school or working in non-harmful environments with only 1.4% not in school or working
- 380 children are currently in primary school
- 662 adolescents are currently in secondary school, technical/vocational training or university

Program impact: Nicaragua

- 2,193 students continued their studies; 957 of those also participating in vocational or technical training opportunities
- The primary school completion rate increased from 40% at the start of the program to 73% in 2015
- At the start of the program 183 boys and girls were not in school at all; by the end 96.7% of them were in school

Program impact: Peru

- 95% of boys and girls have successfully completed primary school
- 86% of children have successfully completed secondary school
- 90% understand their rights to education, protection, participation, and play

Program impact: Burkina Faso

- 478 children are enrolled in primary school
- 96 adolescents are currently in apprenticeship placements
- 142 children/adolescents are engaged in dignified work

Program impact: Bolivia

- 76% of primary school-aged boys and girls are enrolled
- 75% of secondary school-aged children receiving an education
- 57% of secondary school attendees are applying productive education at home

Jordi's Story

Eighteen-year-old Jordi Antonio Orozco is busy. He puts in a full day of work at his family's farm in Nicaragua and then makes time for schoolwork. Jordi knows there aren't many children in his community who go to school, as many don't see its value or lack family support. "A lot of parents don't prioritize their children's education. They don't care if they go to class or help them with their homework."

Jordi's life began to change two years ago, when Save the Children's partner organization came to his community. He participated in an agro-ecology course about organic coffee. He now proudly reports, "on our coffee we don't use chemically-based fertilizers, only organic ones and this has helped improve our yield." Jordi then took a course in Business Administration, which led to his receiving seed capital to start his own business. As a result, Jordi has not only developed skills that enabled him to earn an income, but he's seen his self-confidence grow. "I used to be a very shy person, when I talked I thought that I was going to say something wrong or I didn't even say what I thought. Now I am a leader in my community where I work with others to prevent the exploitation of children and adolescents."

In 2017 Jordi will graduate from secondary school and he's already got a plan for what he'll do next, "I have two ideas, either study to become a teacher with a scholarship or get a bachelor's degree in English." Whatever he decides, his life is turning towards education. "I like to share what I learn and being a teacher would allow me to work with children."

Daniela's Story

Born in the highlands of Bolivia, Daniela Ramos Condori is a 19-year-old with four brothers and sisters. Her community has no high school so she must travel to a nearby town for school and board with a family there, returning home only on weekends.

Daniela has been involved with Children Lead the Way since 2011. She's participated in workshops, been involved in her school's student government and most importantly for her, has participated in events that promote Indigenous education. Daniela says CLW has impacted her life in many ways. A learning environment where teachers are providing instruction in the local language has been a huge asset to Daniela and has helped improve her learning. "I have learned how to make better decisions and to know what is best for my future. Before I did not know how to tell my teachers or classmates what I thought was right or wrong. I would stay silent. Now I say what I think."

Exposure to child rights training has given Daniela the confidence needed to stand up for herself, "the program helped me not to be taken advantage by anyone, namely to defend myself when someone wants to abuse me or make me feel less. When I go to work [during the school holiday] I also know that nobody can take advantage of me because I know my rights and also my duties."

For her future goals Daniela says, "When I finish school I want to continue studying to be a professional with confidence in myself."



YOUTH IN ACTION



Through the project I learned how to read and write. Now my wish for the future is to have my own business. This is how the project has changed my life.”

Ramey, a Youth in Action participant

Photo credit: Save The Children



Photo Credit: Josef Raouf/Save the Children



Photo Credit: Josef Raouf/Save the Children



Photo Credit: Josef Raouf/Save the Children

Save the Children's Youth in Action program – run in partnership with The MasterCard Foundation – was started in 2012, but it was 2015 that was its truly transformative year. Youth in Action works with rural out-of-school boys and girls aged 12-18 to improve their socio-economic status and create sustainable livelihoods in the agriculture value chain in Burkina Faso, Egypt, Ethiopia, Malawi and Uganda. When participants enrol in the Youth in Action program, the ultimate goal is to provide them with skills and knowledge to secure a sustainable livelihood and safe, legal work. This is achieved through providing a combination of non-formal education and hands-on learning experiences, all geared towards helping them make informed decisions about their future, based on their personal situation, local community and local market realities. 2015 was the first year that significant numbers of Youth in Action participants began to graduate from the program.

Graduates from Youth in Action (YIA) are emerging from the program feeling transformed. They're engaging with their communities and their livelihoods, they're saving funds, and they're

maximizing their opportunities to work together. Collaboration and positive feedback has seen YIA begin to increase its momentum and the overall enrollment in the program is also continuing to increase.

By the end of December 2015, there was 17,053 youth enrolled, which is 43% of the program goal, well on track to reach the 39,850 young people by the program's end. But it's not just numbers that show this program is helping young people transform their lives, it's the young people themselves. Take Ramey from Egypt. Ramey is starting his own pastry business. Many young people in Egypt leave school at an early age and cannot read or write. Without an education, young people face challenges in finding steady employment and providing for their families.

“Through the project I learned how to read and write... it's important to know how to read and write so when I sign a paper I know the content and I'm not exposed to cheating from others. I also learnt how to communicate with others in a positive and respectful way,” Ramey says.

Ramey has been involved in the project since 2014 and it has already made a big impact on his life. “I wasn't thinking about starting my own business until I was part of the project. Now my wish for the future is to have my own business. This is how the project has changed my life.”

Youth in Action is an ambitious project for Save the Children, with transformational goals and its life-changing impact evident in all of its participants. Save the Children continues to be proud of Youth in Action and its committed and determined staff and participants. Transforming their lives from out of school youth to engaged community members is no small task, but the Youth in Action participants demonstrate again and again that with support and encouragement, they can achieve their goals. As 16-year-old Saba describes, “I made some objectives in life and how to overcome challenges and how to achieve my objectives. It's important to have objectives in life so I can have my own identity, my own work, my own income to help myself and to help my family in the future to have a better life.”



Photo credit: Save the Children



Photo credit: Save the Children

A look ahead

Next year is poised to be a transformative one for Save the Children's Indigenous Programming. Building on our Wi-Mino-Kisikat Relationship Framework, we'll be expanding existing programs while also piloting new initiatives.

The pilot of our Emergency Preparedness Program will conclude in early 2016, and while it is not yet complete it is already a success. Save the Children worked alongside the two pilot communities – Siksika Nation in Alberta and Wabaseemoong Independent Nations in Ontario – to ensure they were prepared to address the unique needs of children during emergencies. Seeing the positive results, the program is now preparing to expand. Also set for expansion in 2016 is the Youth Peer Helper program. Having worked already with 13 First Nations communities in Northern Ontario – with an impact extending to an additional 800 youth – we're now hoping to bring the collaborative project to even more communities across the country.

In 2016 we will also transform from concept to pilot one new program. The Adolescent Skills for Successful Transitions program will work alongside Indigenous youth to help them increase their skills and prepare for livelihood opportunities.

Save the Children will continue to strive to become recognized as a leader within Canadian INGO space with a breakthrough approach centred on and guided by Indigenous methodologies and the restoration of Indigenous cultures and values.

YOUTH PEER HELPER PROGRAM

In Canada, mental health issues amongst Indigenous youth are a topic of national concern. To address this, Save the Children is partnering with Kenora Chiefs Advisory to run the Youth Peer Helper program (YPH). Peer helpers serve as an important bridge to preventative and clinical mental health services as relates to the high incidence of suicide in First Nation communities. The Youth Peer Helper program aims to empower youth with decision-making, communication, and personal skills development and knowledge to become confident peer helpers.

The Youth Peer Helper program works with young people who are dealing with significant challenges. Issues they face include racism, bullying, isolation, and grief and trauma from attempted and completed suicides within their communities. Many of the YPH participants state that they have trouble asking adults for help. YPH was therefore designed by Kenora Chiefs Advisory to empower these young people to assist each other. They create an accessible helpline within their community as a result of YPH, which draws on the participation of Elders and blends both traditional Anishnabek culture and mainstream approaches to create a community-healing based model.

Save the Children is proud of this program, believing strongly in the importance of our work within Canada as well as abroad. And the results speak for themselves. The young people who come through this program are truly transformed. Program outcomes include a reduction in substance use and an improvement in school attendance, grades and graduation rates. More importantly the participants themselves tell us it works.

“Now I feel more confident talking in front of people. I have the courage to go up to them and give them advice and tell them the right way, the right path.”
- Mikaela, Youth Peer Helper participant

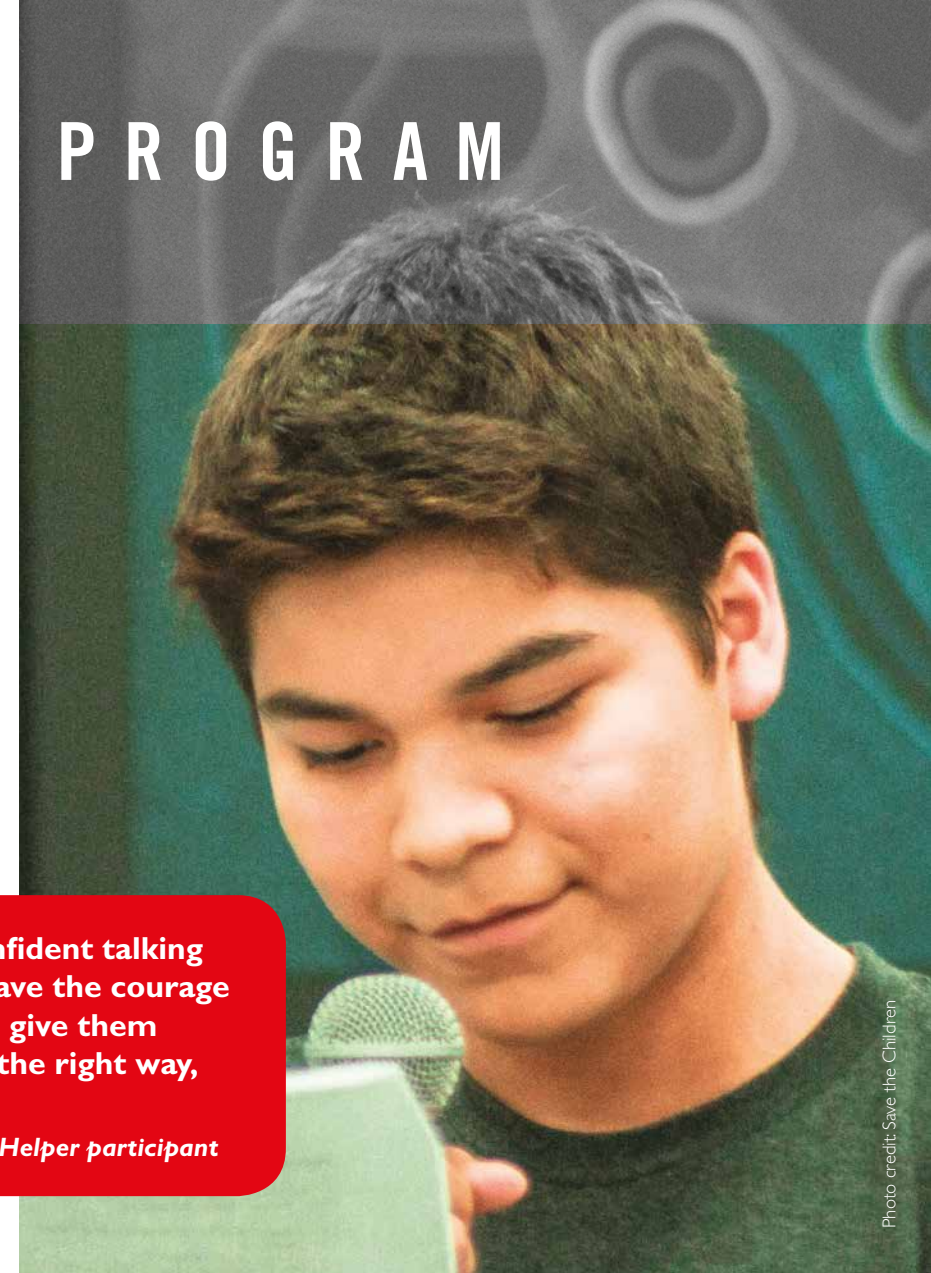


Photo credit: Save the Children



Photo credit: Save the Children

Photo credit: Save the Children



SAVE THE CHILDREN, THE NATIONAL ABORIGINAL COUNCIL OF MIDWIVES, AND CARTER'S OSH KOSH

With a shared focus on the health of mothers and children, and a shared commitment to the importance of working within Canada to benefit all Canadians, this three-way collaboration saw success in 2015 and is poised to expand in 2016.

Partnerships are the backbone of Save the Children, and collaboration is one of our key values. When delivering programs in 120 different countries around the world, we prioritize working with local partners to ensure we're responding to a community's needs and creating sustainable, positive change.

New partnerships are always cause for celebration at Save the Children. One of the new partnerships of 2015 that we are most proud of is our developing relationship with the National Aboriginal Council of Midwives (NACM).

As a rights-based organization, Save the Children works to ensure children realize the rights to which they are entitled under the UN Convention on the Rights of the Child. Save the Children Canada also ensures rights for children are realized under the UN Declaration on the Rights of Indigenous Peoples. Guaranteed within this document is the

right to the choice of birthplace. Yet this choice is not a reality for far too many Indigenous women in Canada. Forced evacuations due to a lack of local healthcare facilities and/or trained healthcare staff consistently violate this right, all across the country. NACM, among its other focuses, advocates for the restoration of midwifery education and the provision of midwifery services along with choice of birthplace. Save the Children is extremely pleased to have partnered with NACM and is proud to add the birthing experience project to its roster of Indigenous Programs offered in Canada. Working with NACM, this project will aim to increase and preserve traditional knowledge around the birthing experience, while increasing the capacity of local communities to offer trained health workers. By revisiting traditional practices and history, NACM and Save the Children hope to transform the contemporary birthing experience for Indigenous women in Canada.

Building on Save the Children's partnership with NACM, is its new partnership with Carter's Osh Kosh, the world's largest retailer of children's clothing. Having begun in 2014, the focus of the Carter's Osh Kosh relationship is Indigenous Maternal Newborn Child Health. Carter's Osh Kosh shows its support for this focus through three annual fundraising campaigns, one during the holiday season in December, one in late summer centred around Back to School, and a final one in the spring time, centred around Easter. Funds raised through these initiatives all lend support directly to Save the Children's work with NACM. With a shared focus on the health of mothers and children, and a shared commitment to the importance of working within Canada to benefit all Canadians, the three-way collaboration saw success in 2015 and is poised to expand throughout 2016.



Enabling every child to develop their full potential is a shared responsibility and will benefit all Canadians



Photo Credit: Save the Children

WI-MINO-KISIKAT – IT'S GOING TO BE A NEW DAY, A NEW BEGINNING – RELATIONSHIP FRAMEWORK

In 2015, Save the Children finalized its Wi- Mino- Kisikat – IT'S GOING TO BE A GOOD DAY, A NEW BEGINNING RELATIONSHIP FRAMEWORK, which is the governing document for the development of all National Indigenous Programs. Guided by the National Indigenous Advisory Circle and including input from both Indigenous and non-Indigenous stakeholders, the Wi-Mino-Kisikat Relationship Framework was created to exemplify the principles and cultural protocols needed to work in meaningful relationships with Indigenous partners.

The creation of the Wi-Mino-Kisikat Relationship Framework was a transformational process for Save the Children. The end result is guiding principles that will ensure the organization has a completely new approach to the establishment of relationships with Indigenous communities across Canada. These relationships will be built on a respect for cultural safety and the trust it engenders.

Save the Children recognizes and understands that no community is the same and that First Nation, Inuit and Métis cultures and heritage are diverse. For this reason, we will support the unique strengths, needs and assets of all communities we work with across Canada, and rely on their input to inform our actions.

As a country, Canada must and is working to transform itself from a heritage of colonialization approaches that marginalized Indigenous world views to a country that embraces healing, reconciliation and renewal. Save the Children recognizes that it is only through culturally safe relationships and partnerships with Indigenous Peoples that positive change will happen. Our Wi-Mino-Kisikat Relationship Framework will guide our collective vision towards achieving social justice and building healthier and safe communities for all children. Enabling every child to develop their full potential is a shared responsibility and will benefit all Canadians.



Photo Credit: Save the Children



Photo Credit: Save the Children

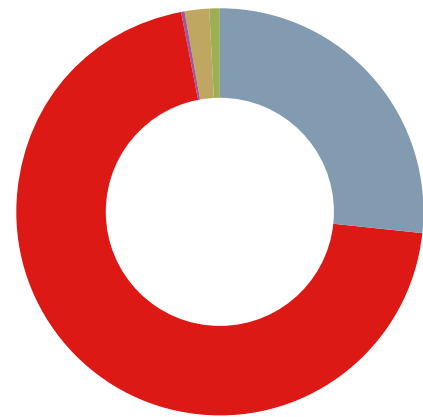


FINANCIAL OVERVIEW



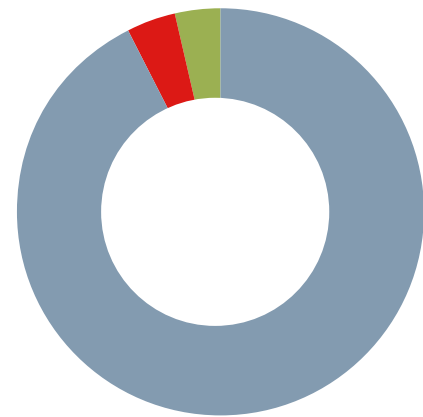
REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL STATEMENTS

WHERE OUR MONEY COMES FROM



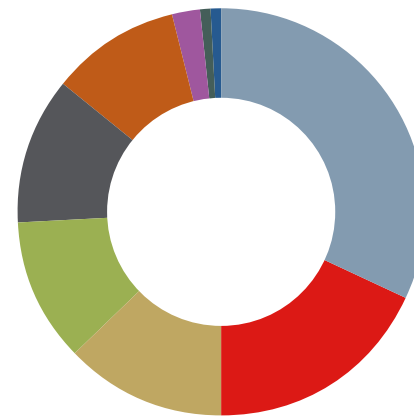
Grants	70.4%
Donations	26%
Unrealized Capital G/L	2.0%
Bequests	0.8%
Interest and other income	0.1%

WHERE OUR MONEY GOES



Programs	92.5%
Fundraising	4.0%
Administration	3.5%

INTERNATIONAL PROGRAMS



East Africa	32.1%	South America	10.4%
Middle East	18.2%	North America	2.2%
West Africa	12.7%	Central Africa	0.8%
Asia	11.5%	Central America	0.7%
Program Management	11.5%		



Photo Credit: Sandy Marouf/Save the Children

To the Members of Save the Children Canada

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2015 and the summary statement of operations and changes in net assets for the year then ended, and a summary of significant accounting policies and other explanatory information, are derived from the audited financial statements of Save the Children Canada (the "Organization") for the year ended December 31, 2015. We expressed an unmodified audit opinion on those financial statements in our report dated May 25, 2016.

The summary financial statements do not contain all the disclosures required by Canadian accounting standards for not-for-profit organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of the Organization.

Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of a summary of the audited financial statements on the basis described in the Note to the summary financial statements.

Auditor's Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard ("CAS") 810, "Engagements to Report on Summary Financial Statements".

Opinion

In our opinion, the summary financial statements derived from the audited financial statements of the Organization for the year ended December 31, 2015 are a fair summary of those financial statements, on the basis described in the Note to the summary financial statements.

Deloitte LLP

Chartered Professional Accountants
Licensed Public Accountants
May 25, 2016

Save the Children Canada

Summary statement of financial position
as at December 31, 2015

	2015	2014
	\$	\$
Assets		
Current assets		
Cash and other current assets	28,103,633	35,338,039
Capital assets	157,488	325,144
Total assets	28,261,121	35,663,183
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	4,805,620	8,669,349
Deferred revenue	20,055,952	24,866,094
Deferred lease inducement	11,260	11,260
	24,872,832	33,546,703
Deferred lease inducement	42,685	53,945
	24,915,517	33,600,648
Net assets		
General Fund	421,804	52,114
Reserve Fund	2,923,800	2,010,421
	3,345,604	2,062,535
Total liabilities and net assets	28,261,121	35,663,183

Save the Children Canada

Summary statement of operations and changes in net assets
year ended December 31, 2015

	2015	2014
	\$	\$
Revenue		
Contributions	16,521,963	18,048,539
Global Affairs Canada	35,434,947	34,124,957
International grants	8,146,858	7,962,094
Interest and other income	50,107	66,724
Foreign exchange gain	1,236,682	184,857
Amortization of deferred lease inducement	11,260	11,260
Bequests	509,078	930,470
Total revenue	61,910,895	61,328,901
Program expenses		
International	54,114,606	54,967,894
Canadian	451,849	461,055
	54,566,455	55,428,949
Operating and other expenses		
Fundraising	2,363,360	2,355,672
Marketing	1,522,345	1,580,264
Unrealized capital loss	82,895	-
General administration	1,907,319	1,716,868
Amortization	185,452	195,034
	6,061,371	5,847,838
Total expenses	60,627,826	61,276,787
Excess of revenue over expenses	1,283,069	52,114
Fund balances, beginning of year	2,062,535	2,010,421
Fund balances, end of year	3,345,604	2,062,535

Basis of presentation

Save the Children Canada (the "Organization") has prepared these summary financial statements to be included in its annual report. These summary financial statements present an aggregated view of the same information as contained in the audited financial statements, except for the statement of cash flows and the notes to the audited financial statements. The audited financial statements can be obtained from the Organization, on request.



BOARD MEMBERS



Jeff Donahue – Chair

Richard Stursberg – Vice Chair

David Rozee – Treasurer

Myrna Alexander

Heather Ferguson

Myra Freeman – (The Honourable)

David Masse

Dan Mills

Kenn Richard

Françoise Roy

Lauren Snyder-Gault

Steve Yuzpe

Denise LeBlanc – Vice Chair

Kirby Chown – former Chair; term ended at the 2015 AGM

Tracey Jennings – former Treasurer; term ended at the 2015 AGM

Ferox Kassam – former interim Treasurer; term ended at the 2015 AGM

Jocelyne Lafrenière – resigned Jan 15 2015



Photo Credit: Allan Gichigi/Save the Children



Save the Children

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